## ASUSTeK

## 4Q 2019 Investor Conference

## Disclaimer

ASUSTeK's presentation contains forward-looking statements subject to significant risks and uncertainties. Actual results may differ materially from those contained in the forward-looking statements.

The forward-looking statements in this release reflect the current belief of ASUS as of the date of this release, we undertake no obligation to update these forward-looking statements for new information, future events, or otherwise.

## Agenda

- 4Q 2019 Financial Result
- Business Highlights
- Strategy \& Outlook
- Q \& A


## 4Q 2019 Financial Result

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## 4Q 2019 Brand P\&L

| in NT\$ Mn | 2019 4Q | 2019 3Q | QoQ | 2018 4Q | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | 89,288 | 88,467 | 1\% | 88,099 | 1\% |
| COGS | $(77,551)$ | $(74,955)$ | 3\% | $(84,446)$ | -8\% |
| Gross Profit | 11,737 | 13,512 | -13\% | 3,653 | 221\% |
| Operating Expenses | $(10,747)$ | $(9,150)$ | 17\% | $(9,998)$ | 7\% |
| Operating Profit | 991 | 4,362 | -77\% | $(6,345)$ | 116\% |
| Non-OP Items | 2,162 | 2,643 | -18\% | 2,510 | -14\% |
| Pre-Tax Profit | 3,153 | 7,005 | -55\% | $(3,835)$ | 182\% |
| Tax | (514) | $(1,372)$ | -63\% | 1,016 | -151\% |
| Net Profit | 2,639 | 5,633 | -53\% | $(2,819)$ | 194\% |
| EPS | 3.6 | 7.6 |  | (3.8) |  |
| Gross Margin \% | 13.1\% | 15.3\% |  | 4.1\% |  |
| Operating Margin \% | 1.1\% | 4.9\% |  | -7.2\% |  |

4Q 2019 Brand P\&L (pro forma - excluding phone's P\&L)

| in NT\$ Mn |  | Phone | Phone |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 4Q | old models | new models | W/O Phone |
| Net Revenue | 89,288 | 1,898 | 3,437 | 83,953 |
| COGS | $(77,551)$ | $(2,098)$ | $(3,377)$ | $(72,076)$ |
| Gross Profit | 11,737 | (200) | 60 | 11,877 |
| Operating Expenses | $(10,747)$ | (173) | (862) | $(9,712)$ |
| Operating Profit | 991 | (372) | (802) | 2,165 |
| Non-OP Items | 2,162 | (365) | (41) | 2,569 |
| Pre-Tax Profit | 3,153 | (738) | (844) | 4,734 |
| Tax | (514) | 346 | 71 | (932) |
| Net Profit | 2,639 | (391) | (773) | 3,802 |
| EPS | 3.6 | (0.5) | (1.0) | 5.1 |
| Gross Margin \% | 13.1\% | -10.5\% | 1.7\% | 14.1\% |
| Operating Margin \% | 1.1\% | -19.6\% | -23.3\% | 2.6\% |

## 4Q 2019 Brand Non-OP Items

| Non-OP Items | 2019 4Q | 2019 3Q | QoQ | 2018 4Q | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income (net) | 276 | 292 | -5\% | 269 | 3\% |
| Investment Income | 491 | 44 | 1016\% | 517 | -5\% |
| Askey | 123 | (40) | 403\% | (319) | 138\% |
| Others | 368 | 84 | 336\% | 837 | -56\% |
| Exchange Gain/(Loss) | 1,053 | (141) | 846\% | 514 | 105\% |
| Dividend Income |  | 2,301 |  |  |  |
| Disposal Gain |  |  | - | 1,212 | - |
| Other Income (net) | 342 | 148 | 131\% | (3) | 12118\% |
| Total Non-OP items | 2,162 | 2,643 | -18\% | 2,510 | -14\% |

## 4Q 2019 Brand Balance Sheet

| in NT\$ Mn | Dec 31, 2019 | Sep 30, 2019 | QoQ | Dec 31, 2018 | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash \& equivalents | 75,453 | 58,993 | 28\% | 55,773 | 35\% |
| Accounts receivable | 63,521 | 68,883 | -8\% | 75,273 | -16\% |
| Inventories | 68,937 | 73,452 | -6\% | 86,694 | -20\% |
| Current Assets | 216,631 | 212,462 | 2\% | 226,428 | -4\% |
| Long-term investments | 78,279 | 69,232 | 13\% | 64,515 | 21\% |
| Fixed assets | 17,930 | 17,282 | 4\% | 11,855 | 51\% |
| Total Assets | 329,550 | 315,340 | 5\% | 318,283 | 4\% |
| Accounts payable | 53,362 | 50,658 | 5\% | 58,850 | -9\% |
| Current Liabilities | 139,410 | 136,194 | 2\% | 145,620 | -4\% |
| Total Liabilities | 152,690 | 147,832 | 3\% | 156,918 | -3\% |
| Paid-in capital | 7,428 | 7,428 |  | 7,428 |  |
| Stockholders' equity | 176,860 | 167,508 | 6\% | 161,365 | 10\% |


| Avg. Days of Inventory | 84 | 90 | 93 |
| :--- | :--- | :--- | :--- |
| Avg. Days of AR | 68 | 68 | 82 |
| Avg. Days of AP | 65 | 61 |  |
| Avg. CCC Days | $\mathbf{8 7}$ | $\mathbf{9 8}$ | 73 |

2019 Brand P\&L

| in NT\$ Mn | 2019 1~12 | \% | 2018 1~12 | \% | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | 332,530 | 100.0\% | 352,452 | 100.0\% | -6\% |
| COGS | $(287,827)$ | (86.6\%) | $(315,030)$ | (89.4\%) | -9\% |
| Gross Profit | 44,703 | 13.4\% | 37,422 | 10.6\% | 19\% |
| Operating Expenses | $(37,455)$ | (11.3\%) | $(34,641)$ | (9.8\%) | 8\% |
| Operating Profit | 7,248 | 2.2\% | 2,780 | 0.8\% | 161\% |
| Non-OP Items | 8,128 | 2.4\% | 2,928 | 0.8\% | 178\% |
| Pre-Tax Profit | 15,376 | 4.6\% | 5,709 | 1.6\% | 169\% |
| Tax | $(3,238)$ | (1.0\%) | $(1,474)$ | (0.4\%) | 120\% |
| Net Profit | 12,139 | 3.7\% | 4,235 | 1.2\% | 187\% |
| EPS | 16.3 |  | 5.7 |  |  |
| Non-OP Items | 2019 1~12 | \% | $20181^{\sim} 12$ | \% | YoY |
| Interest Income (net) | 1,174 | 0.4\% | 1,259 | 0.4\% | -7\% |
| Investment Income | 814 | 0.2\% | (284) | -0.1\% | 387\% |
| Exchange Gain / (Loss) | 2,610 | 0.8\% | 1 | 0.0\% | 397313\% |
| Dividend Income | 2,303 | 0.7\% | 2,483 | 0.7\% | -7\% |
| Disposal Gain |  |  | 1,212 | 0.3\% | - |
| Other Income (net) | 1,228 | 0.4\% | $(1,743)$ | -0.5\% | 170\% |
| Total Non-OP items | 8,128 | 2.4\% | 2,928 | 0.8\% | 178\% |

2019 Brand P\&L (pro forma - excluding phone's P\&L)

| in NT\$ Mn | 2019 1~12 | Phone old models | Phone new models | W/O Phone |
| :---: | :---: | :---: | :---: | :---: |
| Net Revenue | 332,530 | 17,139 | 6,360 | 309,031 |
| COGS | $(287,827)$ | $(17,424)$ | $(6,465)$ | $(263,938)$ |
| Gross Profit | 44,703 | (285) | (105) | 45,093 |
| Operating Expenses | $(37,455)$ | $(2,108)$ | $(2,678)$ | $(32,669)$ |
| Operating Profit | 7,248 | $(2,393)$ | $(2,783)$ | 12,424 |
| Non-OP Items | 8,128 | (168) | 5 | 8,290 |
| Pre-Tax Profit | 15,376 | $(2,560)$ | $(2,778)$ | 20,715 |
| Tax | $(3,238)$ | 365 | 381 | $(3,984)$ |
| Net Profit | 12,139 | $(2,195)$ | $(2,397)$ | 16,731 |
| EPS | 16.3 | (3.0) | (3.2) | 22.5 |
| Gross Margin \% | 13.4\% | -1.7\% | -1.7\% | 14.6\% |
| Operating Margin \% | 2.2\% | -14.0\% | -43.8\% | 4.0\% |

## Business Highlights

## 4Q 2019 Revenue Mix

## By Product Group

## By Region



## 2019 Revenue Mix

## By Product Group

## By Region



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## 1Q 2020 Business Outlook

- PC QoQ -40\%
- Component QoQ -5\%


## Strategy \& Outlook

## COVID-19 Assessment

- Employee health and customer needs are top priorities
- See the opportunity in every difficulty
- Higher uncertainties in the short term without compromise to long-term growth objectives

Short Term


Supply
Supply chain disruption

Long Term

> Stronger demand
> - Work from home
> - E-commerce, e-learning

Leaner inventory
Automation and efficiency

## Key Business Objectives

Focus on areas of growth

Manage market dynamics

## Business Growth

## YoY growth by product in 4Q 2019



## ASUS AloT

- Evolution and revolution
- Aspirational goals for the next three years
- Value creation through AI talent and domain experts


> Smart
> Healthcare

> Smart
> Retail

State-of-the-Art AI

Domain Expertise

Standardized Solutions

## Consumer PCs

- Brand and product strength
- Expand addressable market
- Best user experience



## Commercial

## AloT

## Build comprehensive product portfolio and channel partners



ExpertBook $\mathbf{B 9 4 5 0}$


Chromebook Flip C436

## Enable the transformation of computing solutions for commercial and industrial domains

## Smart Manufacturing



Production
Scheduling


Factory
Management


MES


Equipment


Quality

Inspection


Logistics

## ASUS Notebook Shipment Growth in 2019

Gaming Notebooks


Thin \& Light Notebooks

Thin \& Light NB Unit growth YoY (\%)

Market
28\%

## Gaming Notebook Growth by Region



Q\&A

1. As the supply chain utilization rate is recovering in March, why does 1Q 2020 guidance imply the revenue in March to be flat month-over-month?
2. What was the main reason that the operating expense in 4Q 2019 has climbed up significantly compared to last year?
3. What is the impact of Covid-19 in the first half this year? On the demand side, do you see an increase in demand due to work from home or gaming? Or do you see decrease in demand due to the economic fluctuation and decline?
4. What was the revenue contribution and the year-over-year growth rate of gaming PC in 2019? What is the growth target in 2020? Is the gross margin higher than 10\%?
5. Can you explain why the other income in non-OP items showed a significant difference between 2019 and 2018? And what is your view on 1Q 2020 operating margin?
6. The price of components such as MLCC and memory has been increasing recently. Can ASUS reflect the pressure of rising cost on the pricing of products? Or it can not be transferred to the end users and thus more pressure on profit.
7. Can you provide the financial guidance of the smartphone business in 2020? Will the inventory adjustment of old smartphone be completed by 2 Q 2020 as planned under the influence of COVID-19? As the operating loss of new smartphone was NT\$2.8bn last year, can it further reduce in 2020?
8. In terms of the 1Q 2020 guidance of Component business, why does it guide a $5 \%$ quarter-overquarter decline which is smaller albeit the impact of COVID-19?
9. Has ASUS encountered difficulties in logistics due to the border control in various countries? What is the inventory level at the overseas channel?
10. Amazon has announced the suspension on the sales of 3C products while taken the supply of daily necessities as priority. And what is your view on US market?
11. Considering the current situation, can you give us more color on 2020 dividend policy?
12. Will the launch of new products be delayed in 2020? How does the company plan on it?
13. After the outbreak of COVID-19, has ASUS reviewed the supply chain and planned on the decentralization of manufacturing operations? What is the proportion of China and outside-China production for now?
14. How is the supply situation of CPU? Is there still supply shortage issue?
15. AS Nvidia has cancelled the GTC event, will it affect the growth outlook of Gaming PCs and Component business?
16. As we have heard that there is shortage on notebooks and tablets in the market, will the company consider to increase the pricing of products?
17. Considering the worst scenario, will the company experience a loss in 1Q 2020?
18. Will the seasonality in 2Q 2020 be different from the past and show a quarter-over-quarter revenue growth?
19. Can you give us more color on the overall business outlook for 2Q 2020?
20. What was the profit of gaming phone business in 2019? As Tencent has also collaborated with other vendor on gaming phone, how does it impact on ASUS? When will the ROG Phone 3 be launched?

[^0]:    * Excluding revenue of smartphones

